

## **PLAN**

Establish the objectives and processes necessary to deliver results in accordance with the expected outcomes.

### **IMPLEMENT**

Implement the plan. Collect data for analysis in the following steps.

#### **REVIEW**

Study the actual results and compare against the expected results to identify any differences. Analyze the differences to determine their root causes.

#### **UPDATE**

Take corrective actions on significant differences between actual and planned results. Determine where to apply changes that will include improvement of the process or product.

# Fishbone Diagram: a tool for understanding causes of problems & identify opportunities for improvement

## **EXAMPLE:**



